

The background of the slide is a vibrant, futuristic cityscape at night. It features a multi-lane highway with long-exposure light trails from cars, creating streaks of red, orange, and blue light that recede into the distance. The skyline is composed of numerous skyscrapers, some of which are illuminated with bright blue and white lights. Digital overlays, including glowing blue lines and starburst effects, are scattered across the scene, giving it a high-tech, cybernetic feel.

# DiDi Global Supplemental Information

August 2026

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OUR MISSION:

# To Build a Better Journey



**24**

Markets<sup>1</sup>



**749<sub>mn</sub>**

Annual Active Users<sup>2</sup>



**35<sub>mn</sub>**

Annual Active Drivers  
and Delivery Partners<sup>2</sup>



**RMB 496.9<sub>bn</sub>**

Core Platform GTV<sup>3</sup>



**55.5<sub>mn</sub>**

Core Platform Avg.  
Daily Transactions<sup>4</sup>



**RMB 48.7<sub>bn</sub>**

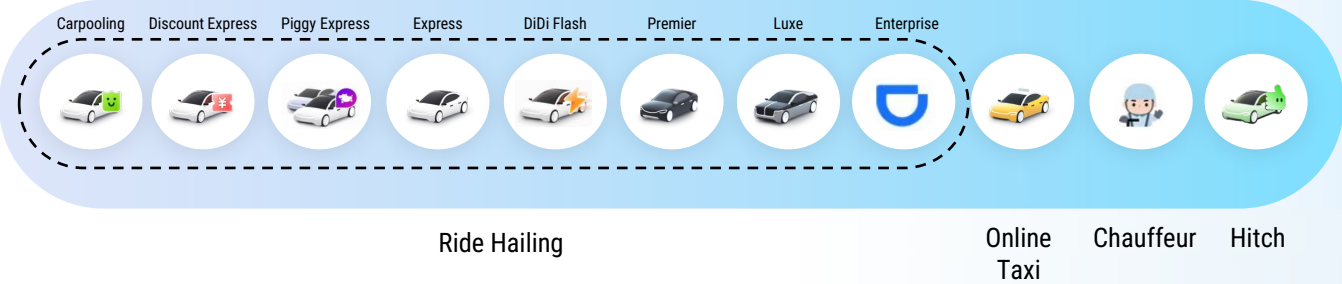
Total Cash<sup>5</sup>

## World's Largest Mobility Technology Platform<sup>6</sup>

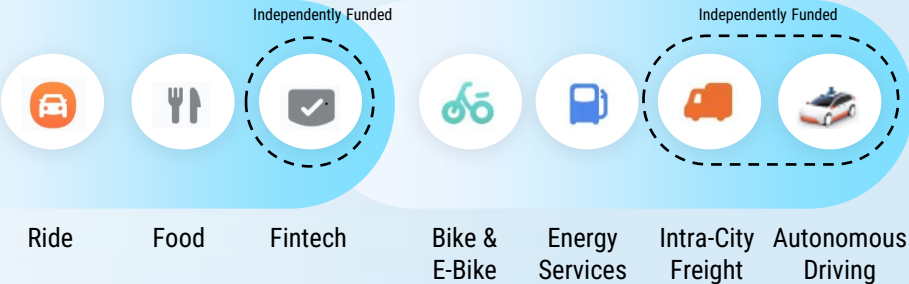
Notes: 1 Includes 15 markets with direct operations and 9 via roaming partnerships. 2 LTM data as of December 2025. 3 LTM data as of 2026Q2. Core Platform GTV refers to the summation of the GTV for the China Mobility and International segments. 4 Data of 2026Q2. Core Platform Average Daily Transactions refers to the average daily number of completed rides for the China Mobility segment and completed rides or food transactions for the International segment. 5 Data as of June 30, 2026. Total cash includes cash and cash equivalents and treasury investments. 6 In terms of average daily transactions. Data of 2026Q2.

# Our Products for Everyone and Every Purpose

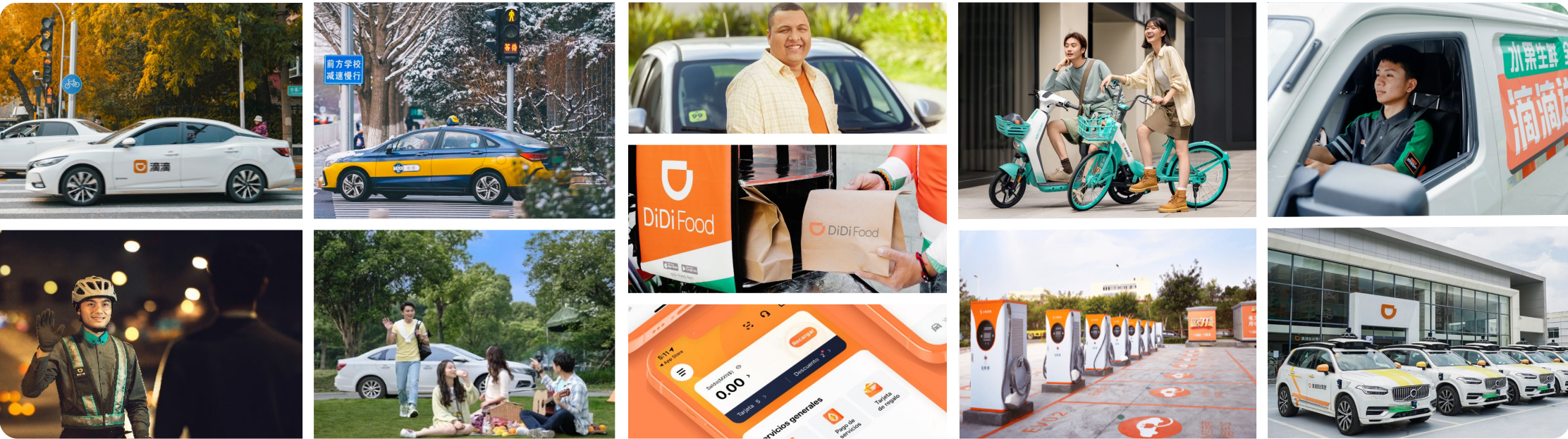
## China Mobility



## International

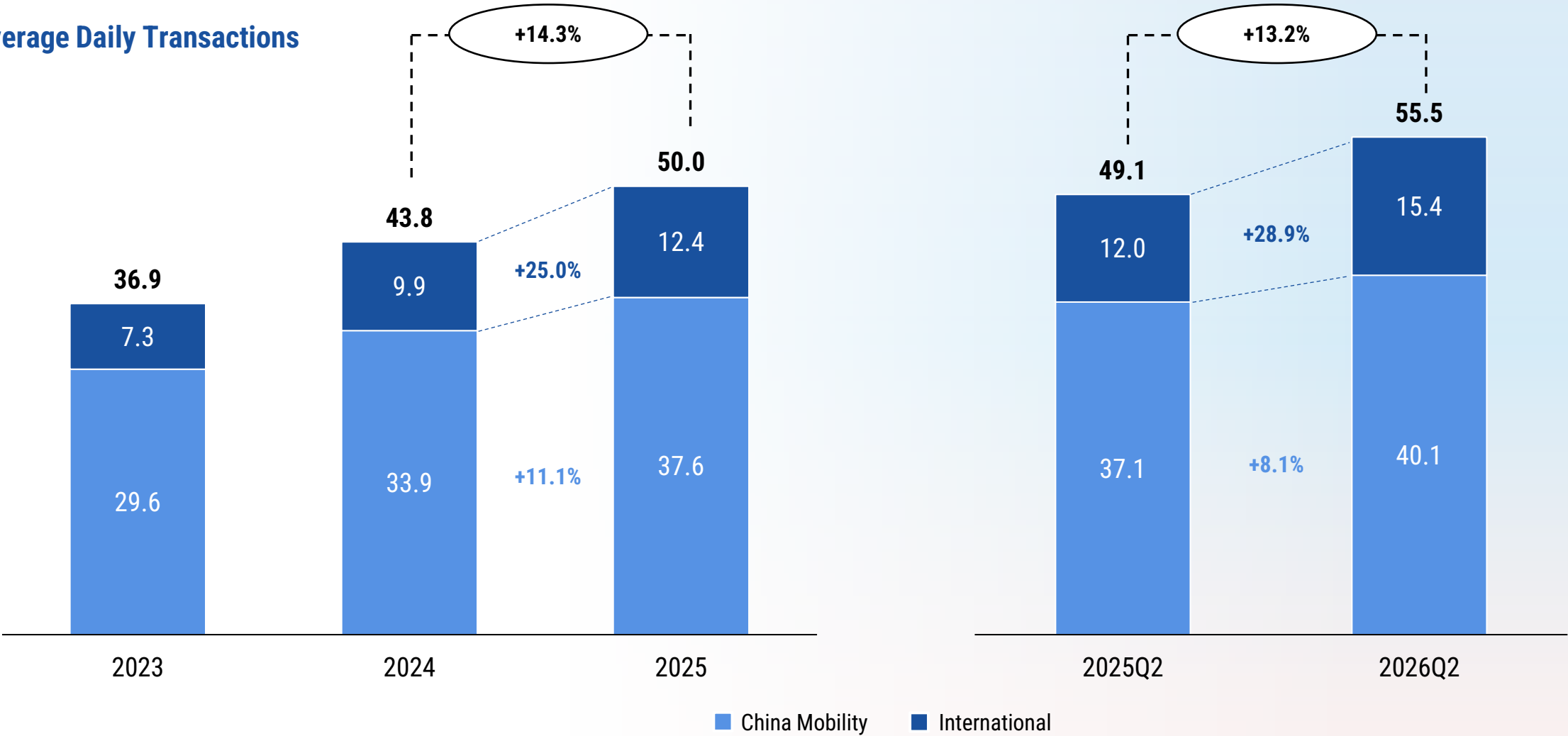


## Other Initiatives



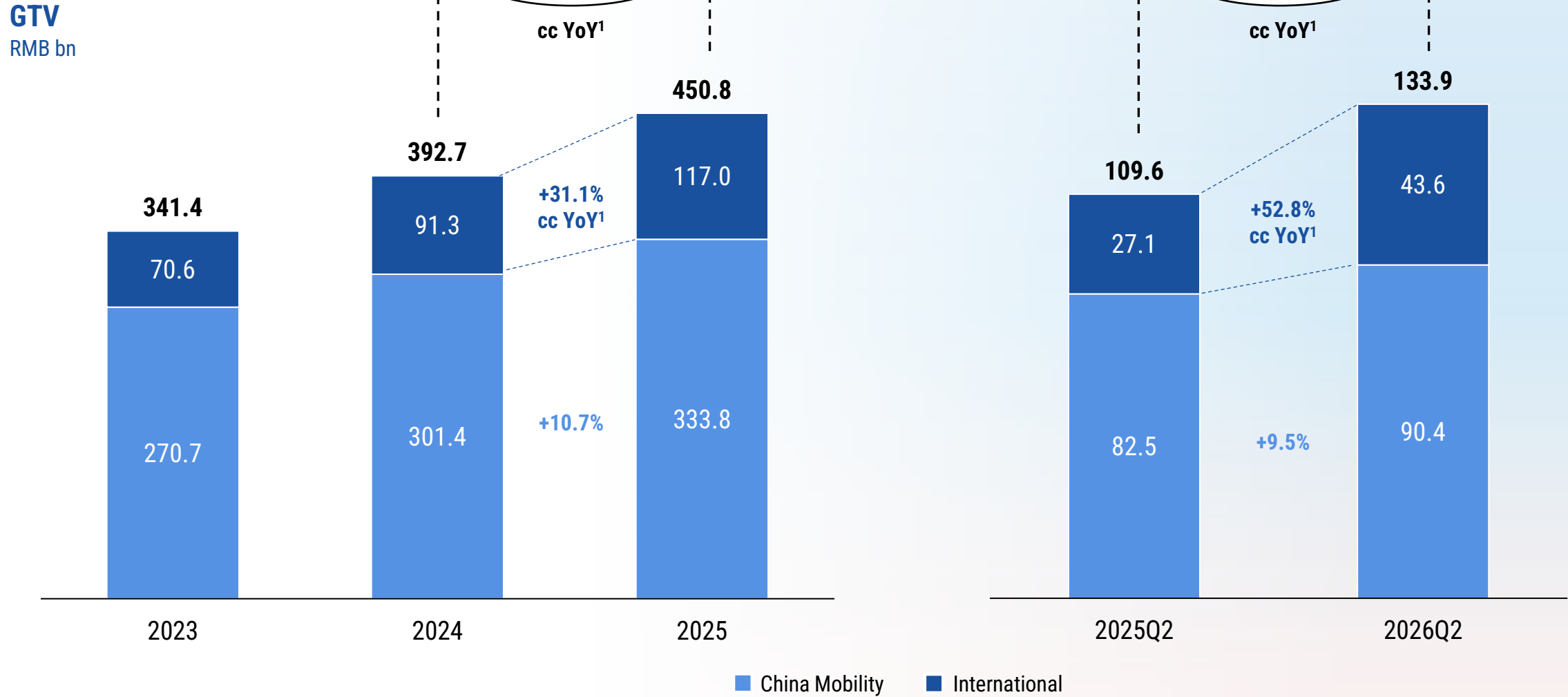
# Solid Home Progress, Rapid International Gains

Average Daily Transactions  
mn



Note: Figures may not sum due to rounding. Average Daily Transactions refers to the average daily number of completed rides for the China Mobility segment and completed rides or food transactions for the International segment.

# Accelerating GTV Growth Led by International



Note: Figures may not sum due to rounding. 1 Constant currency GTV is generally calculated by translating current period GTV using the corresponding prior period's monthly exchange rates for currencies other than RMB.

# 01 Segment Update

## Liquidity Network

Shared mobility

- More driver supply
- Less wait time and lower cost per km
- More rider demand
- Increased income and more flexibility



Improve Efficiency



## Supply Enablement Network

Electric and autonomous driving solutions

- Increased savings from scale effect
- Lower operating cost
- Higher earnings
- More driver supply

Electric  
Mobility  
Solutions

Driving EV  
Adoption

Electric  
Charging

Leasing

Operating and  
Asset  
Management

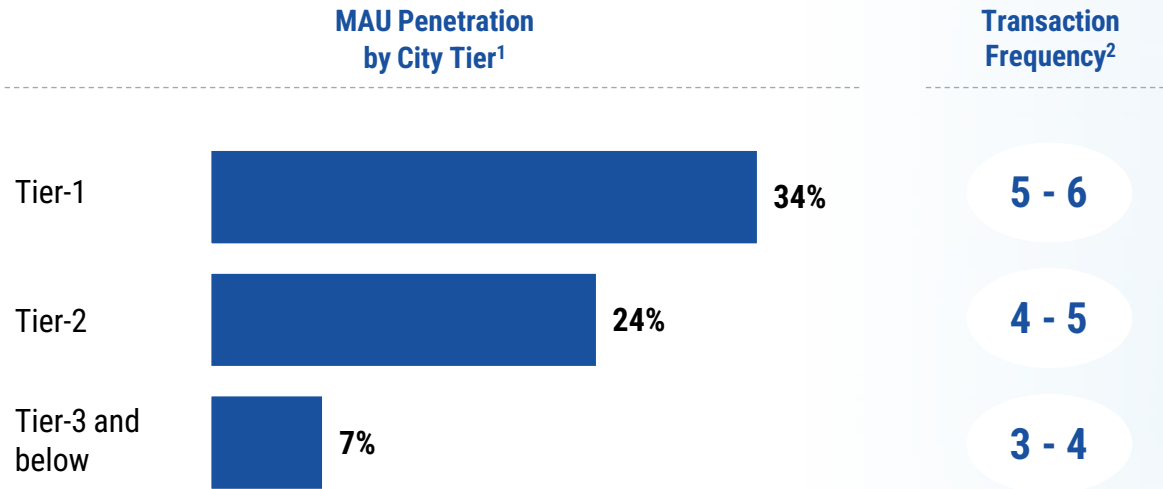
Autonomous  
Driving

Autonomous  
Driving Operating  
Platform

# Plenty of Headroom for Growth Driven by Affordability and Convenience

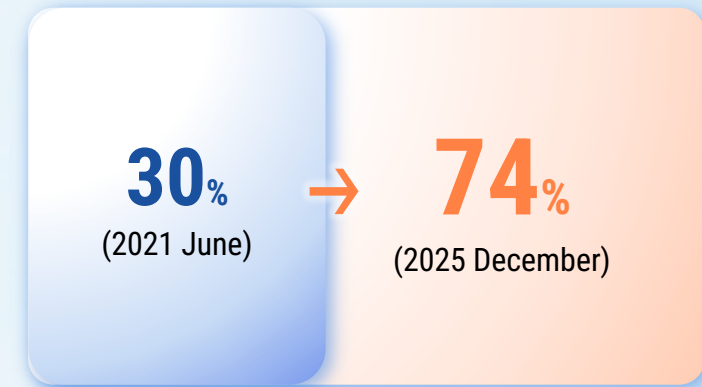
China Mobility | International | Other Initiatives

## Healthy Room to Improve User Engagement



## EV Penetration to Amplify Operating Leverage

### EV Mileage Penetration on DiDi Platform

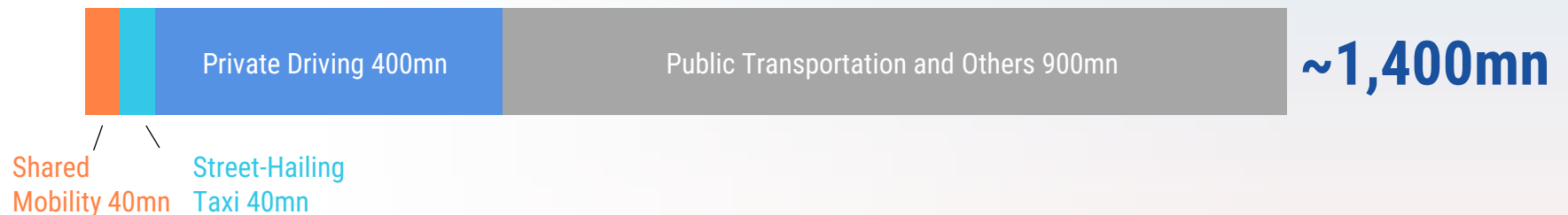


### China Shared Mobility Penetration

**2.9%** of China Total Trips<sup>3</sup>

**1:1** Shared Mobility vs Street-Hailing Taxi

### China Total Trips per Day<sup>3</sup>



Notes: 1 The penetration is calculated by dividing the Monthly Active Users count of DiDi's Ride Hailing service by the population in different city tier. Data of 2020Q4. 2 The frequency represents DiDi's Ride Hailing service's transactions taken by users who have taken at least one transaction in a given month. Data of 2020Q4. 3 From CIC.

# Localized Offerings in a High-Potential Market

## Market Leadership

2nd

Largest Internet  
Transaction  
Platform in LatAm<sup>1</sup>

15mn

International  
Average Daily Transactions<sup>2</sup>

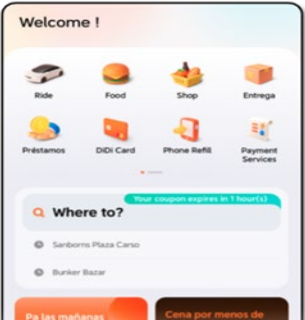
RMB148bn

International  
GTV<sup>3</sup>

## Comprehensive Offerings

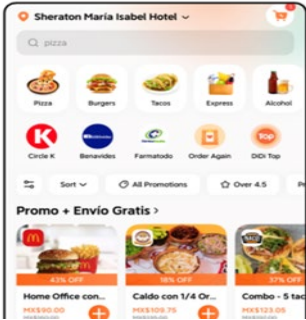
### Ride

Profitable in 2024, 2025  
and 2026H1



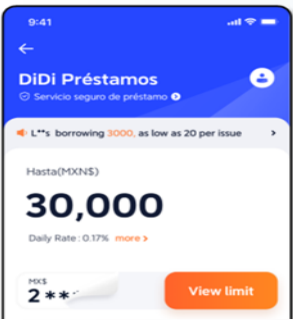
### Food

Narrowing Loss  
Margin QoQ<sup>4</sup>



### Fintech

Comprehensive  
Digital Bank Services



## Infrastructure Built on Brazil Synergies



60mn

Brazil  
Active Users



2.5mn

Brazil Active Drivers  
and Delivery Partners



60%

of Active Users Use  
Both Ride and Food



60%

of Platform Delivery Partners  
Serve Both Ride and Food



Source: Euromonitor, CIC.

Notes: 1 Company data, ranked by average daily transactions. 2 Data of 2026Q2. Average Daily Transactions refers to the average daily number of completed rides or food transactions for the International segment.

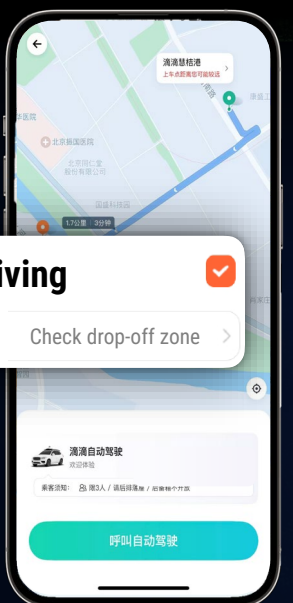
3 LTM data as of 2026Q2. 4 Loss margin refers to Adjusted EBITA as a percentage of GTV for the food business.

# Powering the Autonomous Revolution

China Mobility | International | Other Initiatives



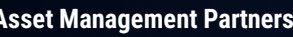
**Autonomous Driving**  
PICKUP: within **300 meters**    Check drop-off zone >



**Autonomous Driving**  
PICKUP: within **300 meters**    Check drop-off zone >



Services Partners



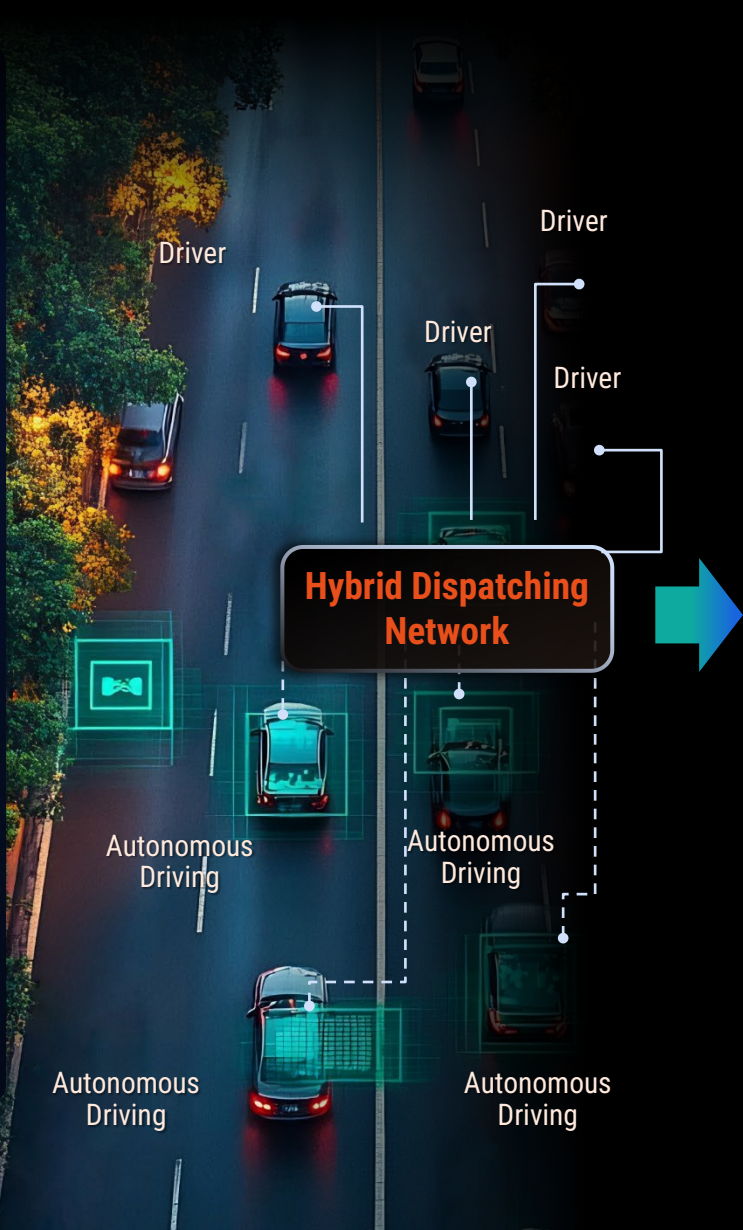
Asset Management Partners



Charging & Maintenance Network



Fleet Management



### L4 Tech Stack

#### Software

 **DiDi Autonomous Driving**

#### Hardware

**DiDi x GAC**



**DiDi Robotaxi R2**

and More...

Proven Safety Record and a Cost-Effective Hardware Platform

# Leveraging Strategic and Investment Partnerships



**Mona**

Accelerate Smart EV Adoption  
with XPENG



**Autonomous  
Driving**

Independently Funded  
since 2019



**Intra-City  
Freight**

Independently Funded  
since 2021



**Bike & E-Bike**

Improving User Engagement  
Optimizing Asset Efficiency



**Energy Services**

**# 1** in China’s Public Charging Market<sup>1</sup>  
Reducing Operating Cost for Drivers

Note: 1 From CIC. In terms of public charging volume in China.

## 02 Financial Results

# Quarterly Unaudited Results

|                                                      | For the Three Months Ended June 30 |         |          |                              |
|------------------------------------------------------|------------------------------------|---------|----------|------------------------------|
| (In RMB millions except transactions)                | 2025                               | 2026    | % Change | % Change (Constant currency) |
| Operational highlights                               |                                    |         |          |                              |
| Transactions (in millions)                           | 4,464                              | 5,052   | 13.2%    |                              |
| China Mobility                                       | 3,376                              | 3,648   | 8.1%     |                              |
| International                                        | 1,088                              | 1,403   | 28.9%    |                              |
| GTV                                                  | 109,574                            | 133,936 | 22.2%    | 20.2%                        |
| China Mobility                                       | 82,523                             | 90,350  | 9.5%     |                              |
| International                                        | 27,051                             | 43,586  | 61.1%    | 52.8%                        |
| Platform Sales                                       | 20,770                             | 25,171  | 21.2%    |                              |
| China Mobility                                       | 18,019                             | 21,916  | 21.6%    |                              |
| International                                        | 2,751                              | 3,256   | 18.3%    |                              |
| Financial highlights                                 |                                    |         |          |                              |
| Profit (loss) for the period                         | (2,482)                            | 869     | n/m      |                              |
| Profit (loss) attributable to equity holders of DiDi | (2,485)                            | 866     | n/m      |                              |
| Adjusted EBITDA (Non-IFRS)                           | 3,198                              | 1,317   | n/m      |                              |
| Adjusted EBITA (Non-IFRS)                            | 2,502                              | 540     | n/m      |                              |
| China Mobility                                       | 3,623                              | 4,167   | 15.0%    |                              |
| International                                        | (748)                              | (2,885) | n/m      |                              |
| Other Initiatives                                    | (373)                              | (742)   | n/m      |                              |
| Adjusted profit (loss) for the period (Non-IFRS)     | 3,069                              | 284     | n/m      |                              |